

PART C

Cash Budget, September 2026 to August 2027**BUDGETED CASH FLOW: SEPTEMBER 2026 TO FEBRUARY 2027**

TZS	SEP 2026	OCT 2026	NOV 2026	DEC 2026	JAN 2027	FEB 2027
INCOME						
Membership fee	4,475,000	4,475,000	4,475,000	4,475,000	4,475,000	4,475,000
CB. 11	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250
Identity Cards	2,673,263	2,673,263	2,673,263	2,673,263	2,673,263	2,673,263
Sponsorship	375,000	375,000	375,000	375,000	375,000	375,000
Donation	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000
Total Income	16,609,513	16,609,513	16,609,513	16,609,513	16,609,513	16,609,513
DIRECT COSTS						
Premium for CB.11	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250
ID Charges	1,044,500	1,044,500	1,044,500	1,044,500	1,044,500	1,044,500
Certificates Charges	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000
Members recruitment commission	500,000	500,000	500,000	500,000	500,000	500,000
Total Cost of Sales	8,155,750	8,155,750	8,155,750	8,155,750	8,155,750	8,155,750
Gross Income (A)	8,453,763	8,453,763	8,453,763	8,453,763	8,453,763	8,453,763

BUDGETED CASH FLOW: SEPTEMBER 2026 TO FEBRUARY 2027 (CONTINUED)

TZS	SEP 2026	OCT 2026	NOV 2026	DEC 2026	JAN 2027	FEB 2027
OPERATING EXPENSES						
Website charges	41,667	41,667	41,667	41,667	41,667	41,667
Professional fees	250,000	250,000	250,000	250,000	250,000	250,000
Office Rent	1,027,000	1,027,000	1,027,000	1,027,000	1,027,000	1,027,000
Electricity	50,000	50,000	50,000	50,000	50,000	50,000
Salary & Wages	1,872,250	1,872,250	1,872,250	1,872,250	1,872,250	1,872,250
Stationery	94,900	94,900	94,900	94,900	94,900	94,900
Telephone and Internet	100,000	100,000	100,000	100,000	100,000	100,000
Travel expenses & Allowances	898,750	898,750	898,750	898,750	898,750	898,750
Accounting package installation & subscription	500,000	500,000	500,000	500,000	500,000	500,000
Office Petty cash	150,000	150,000	150,000	150,000	150,000	150,000
Accounting & Auditing fee	208,333	208,333	208,333	208,333	208,333	208,333
Marketing, promotion & Media	250,000	250,000	250,000	250,000	250,000	250,000
Acquisition of Fixed Assets	235,000	235,000	235,000	235,000	235,000	235,000
Capacity Building & Professional Development	450,000	450,000	450,000	450,000	450,000	450,000
Advocacy & Stakeholder Engagement	240,000	240,000	240,000	240,000	240,000	240,000
Member Welfare & Networking	650,000	650,000	650,000	650,000	650,000	650,000
Operational Excellence	468,000	468,000	468,000	468,000	468,000	468,000
Technology & Innovation	275,000	275,000	275,000	275,000	275,000	275,000
Total Expenses (B)	7,760,900	7,760,900	7,760,900	7,760,900	7,760,900	7,760,900
Net Cash Flow (A - B)	692,863	692,863	692,863	692,863	692,863	692,863
Opening Cash Balance	5,863,205	6,556,067	7,248,930	7,941,792	8,634,655	9,327,517
Closing Cash Position	6,556,067	7,248,930	7,941,792	8,634,655	9,327,517	10,020,380

BUDGETED CASH FLOW: MARCH TO AUGUST 2027 AND ANNUAL TOTAL

TZS	MAR 2027	APR 2027	MAY 2027	JUN 2027	JUL 2027	AUG 2027	TOTAL
INCOME							
Membership fee	4,475,000	4,475,000	4,475,000	4,475,000	4,475,000	4,475,000	53,700,000
CB. 11	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250	64,035,000
Identity Cards	2,673,263	2,673,263	2,673,263	2,673,263	2,673,263	2,673,263	32,079,150
Sponsorship	375,000	375,000	375,000	375,000	375,000	375,000	4,500,000
Donation	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000	45,000,000
Total Income	16,609,513	16,609,513	16,609,513	16,609,513	16,609,513	16,609,513	199,314,150
DIRECT COSTS							
Premium for CB.11	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250	5,336,250	64,035,000
ID Charges	1,044,500	1,044,500	1,044,500	1,044,500	1,044,500	1,044,500	12,534,000
Certificates Charges	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000	1,275,000	15,300,000
Members recruitment commission	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000
Total Cost of Sales	8,155,750	8,155,750	8,155,750	8,155,750	8,155,750	8,155,750	97,869,000
Gross Income (A)	8,453,763	8,453,763	8,453,763	8,453,763	8,453,763	8,453,763	101,445,150

BUDGETED CASH FLOW: MARCH TO AUGUST 2027 AND ANNUAL TOTAL (CONTINUED)

TZS	MAR 2027	APR 2027	MAY 2027	JUN 2027	JUL 2027	AUG 2027	TOTAL
OPERATING EXPENSES							
Website charges	41,667	41,667	41,667	41,667	41,667	41,667	500,000
Professional fees	250,000	250,000	250,000	250,000	250,000	250,000	3,000,000
Office Rent	1,027,000	1,027,000	1,027,000	1,027,000	1,027,000	1,027,000	12,324,000
Electricity	50,000	50,000	50,000	50,000	50,000	50,000	600,000
Salary & Wages	1,872,250	1,872,250	1,872,250	1,872,250	1,872,250	1,872,250	22,467,000
Stationery	94,900	94,900	94,900	94,900	94,900	94,900	1,138,800
Telephone and Internet	100,000	100,000	100,000	100,000	100,000	100,000	1,200,000
Travel expenses & Allowances	898,750	898,750	898,750	898,750	898,750	898,750	10,785,000
Accounting package installation & subscription	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000
Office Petty cash	150,000	150,000	150,000	150,000	150,000	150,000	1,800,000
Accounting & Auditing fee	208,333	208,333	208,333	208,333	208,333	208,333	2,500,000
Marketing, promotion & Media	250,000	250,000	250,000	250,000	250,000	250,000	3,000,000
Acquisition of Fixed Assets	235,000	235,000	235,000	235,000	235,000	235,000	2,820,000
Capacity Building & Professional Development	450,000	450,000	450,000	450,000	450,000	450,000	5,400,000
Advocacy & Stakeholder Engagement	240,000	240,000	240,000	240,000	240,000	240,000	2,880,000
Member Welfare & Networking	650,000	650,000	650,000	650,000	650,000	650,000	7,800,000
Operational Excellence	468,000	468,000	468,000	468,000	468,000	468,000	5,616,000
Technology & Innovation	275,000	275,000	275,000	275,000	275,000	275,000	3,300,000
Total Expenses (B)	7,760,900	7,760,900	7,760,900	7,760,900	7,760,900	7,760,900	93,130,800
Net Cash Flow (A - B)	692,863	692,863	692,863	692,863	692,863	692,863	8,314,350
Opening Cash Balance	10,020,380	10,713,242	11,406,105	12,098,967	12,791,830	13,484,692	5,863,205
Closing Cash Position	10,713,242	11,406,105	12,098,967	12,791,830	13,484,692	14,177,555	14,177,555

The opening cash balance of TZS 5,863,205 for September 2026 is the cash and cash equivalents balance reported in the Management Report as at 31st August 2026. Monthly figures are rounded to the nearest shilling.